# Entity Structure and Organization

Boone County is situated in Central Missouri and is dissected by Interstate 70 and US Highway 63. It is a fast-growing county known for its highly educated work force, low cost of living, award-winning schools, and unique blend of rural and urban lifestyles. Boone County includes nine communities: six cities and three towns. The County has a population of approximately 137,000 and contains 685 square miles. The County is empowered to levy a property tax on both real and personal property located within its boundaries.

The County was organized in 1821 under applicable state statutes and continues under the same form of government to this day. The structure and operations of the County are governed by state statute rather than by local charter. To the extent allowed by state statute, policymaking and legislative authority are vested in the County Commission, which consists of a Presiding Commissioner and two Associate Commissioners, each of whom serve full time and are elected to four-year terms. The County Commission is responsible, among other things, for passing ordinances, adopting the annual budget, appointing committees, and hiring certain departmental directors (Information Technology, Planning & Zoning, Public Works, Human Resources, and Purchasing). The Commission is also responsible for approving the long-range operating plans for these departments. The Presiding Commissioner is elected at large and the two Associate Commissioners are each elected from within their respective district.

All other elected officials also serve four-year terms and are elected at large. Each elected official is responsible for establishing strategic goals, objectives, and operating polices and procedures for his or her office and for discharging statutory responsibilities. Although the County Commission is not responsible for establishing or approving strategic plans for each elected official, the County Commission is responsible for approving the annual operating budget for each elected official. The Commission has final authority regarding all County-owned fixed assets. This elective form of government presents unique challenges in terms of developing long-term organizational-wide goals, policies, and strategic plans. It results in a budget that emphasizes short-term departmental goals to a greater degree than long-term entity-wide goals.

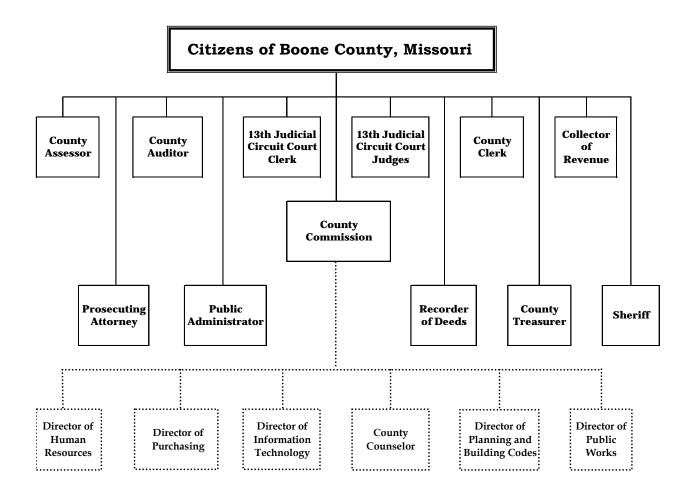
Missouri statutes make no provision for the County Commission to establish countywide policies or systems such as personnel policies or a uniform job classification system. Boone County officials, however, have worked cooperatively in these areas for many years and have supported development and adoption of countywide policies and procedures. Although elected officials are not required by statute to adhere to such policies, most officials voluntarily subscribe to them. Boone County is unique among other Missouri non-charter counties in this regard. (The Thirteenth Judicial Circuit Court adopts separate personnel policies.)

## **County Office Directory**

Assessor		
Tom Schauwecker	Boone County Government Center, Room 143	573-886-4270
Auditor June Pitchford	Boone County Government Center, Room 205	573-886-4275
Circuit Clerk		
Cheryl Whitmarsh	Boone County Courthouse	573-886-4000
Thirteenth Circuit Court Judges		
Gene Hamilton, Presiding Judge	Boone County Courthouse	573-886-4050
Gary Oxenhandler, Circuit Judge	Boone County Courthouse	573-886-4050
Ellen S. Roper, Circuit Judge	Boone County Courthouse	573-886-4050
Larry Bryson, Associate Circuit Judge	Boone County Courthouse	573-886-4050
Jodie Asel, Associate Circuit Judge	Boone County Courthouse	573-886-4050
Chris Kelly, Associate Circuit Judge	Boone County Courthouse	573-886-4050
Christine Carpenter, Assoc. Cir. Judge	Boone County Courthouse	573-886-4050
Cary Augustine, Associate Circuit Judge	Callaway County Courthouse	573-642-0777
Joe D. Holt, Associate Circuit Judge	Callaway County Courthouse	573-642-0777
Sara Miller, Family Court Commissioner	Boone County Courthouse	573-886-4050
Clerk	Boone County Government Center, Room 236	550 004 4005
Wendy Noren Collector	Boone county Government Center, Room 250	573-886-4295
Pat Lensmeyer	Boone County Government Center, Room 118	573-886-4285
Commissioners	Desare Country Contemport Contem Desare 245	
Keith Schnarre, Presiding Commissioner	Boone County Government Center, Room 245	573-886-4307
Karen M. Miller, District I Commissioner	Boone County Government Center, Room 245	573-886-4308
Skip Elkin, District II Commissioner	Boone County Government Center, Room 245	573-886-4309
County Counselor John Patton	601 E. Walnut	573-886-4305
Court Administration		575 666 1565
Kathy Lloyd, Court Administrator	Boone County Courthouse	573-886-4060
Elections & Registration	Boone County Government Center, Room 236	573-886-4375
Facilities Maintenance	601 E. Walnut	573-886-4400
Ken Roberts, Manager Human Resources		575-880-4400
Betty Dickneite, Director	601 E. Walnut	573-886-4405
Information Technology	Boone County Government Center, Room 221	572 006 4215
Michael Mallicoat, Director Medical Examiner	Fountain Mortuary	573-886-4315
Valerie Rao, MD	Or UMC School of Medicine/Pathology	573-882-1300
Planning, Zoning, and Building Inspection	of the school of Wedlenic/Tallology	573-882-1201
Stan Shawver, Director	Boone County Government Center, Room 210	573-886-4330
Prosecuting Attorney	Roome County Counthouse	
Kevin Crane	Boone County Courthouse	573-886-4100
Public Administrator Connie Hendren	Boone County Courthouse	573-886-4190
Public Defender	601 E. Walnut	573-443-0030
Public Works		575 115 0050
David Mink, Director	5551 Hwy. 63 South	573-449-8515
Purchasing	601 E. Walnut	572 996 1202
Melinda Bobbitt, Director Recorder		573-886-4392
Bettie Johnson	Boone County Government Center, Room 132	573-886-4345
Sheriff's Department & Correctional Facility		
Dwayne Carey, Sheriff	2121 E. County Drive	573-875-1111
Treasurer Kay Murray	Boone County Government Center, Room 112	573-886-4365
Kay Maray	-	575-000-4505

To access information and contact County Offices, visit the County's official website: www.showmeboone.com

## **Organizational Chart**



## **Budget Calendar and Process**

Boone County's budget process is governed by the Revised Statutes of Missouri (RSMo) 50.525-50.641. Boone County is a first class non-charter county where the County Auditor serves as Budget Officer. The following provides an overview of the budget process and important timetable dates.

- July: County Auditor develops and distributes budget guidelines and instructions to each elected official and department head
- August 15<sup>th</sup>: Statutory deadline for the Circuit Court to submit budget request
- September 1<sup>st</sup>: Statutory deadline for submitting budget requests to Auditor
- September 10<sup>th</sup>: County Auditor prepares budget requests for offices and agencies not submitting requests by this date
- September and October: County Auditor reviews budget requests and meets with elected officials, department directors, and County Commission, as necessary
- November 15<sup>th</sup>: County Auditor delivers Proposed Budget to County Commission
- November 15<sup>th</sup>through December 15<sup>th</sup> County Commission holds public hearings on the Proposed Budget
- January 10<sup>th</sup>: Statutory deadline for adoption of budget by the County Commission (The statutory deadline is January 10<sup>th</sup> except in a year in which the terms of any county commissioners expire; in those years, the deadline for the new Commission is January 31<sup>st</sup>.)

## **Budget Revisions and Budget Amendments**

Occasionally the County will encounter a need to either revise the existing budget to reflect a change in the use of an appropriation or to amend the budget to approve increased spending authority of a specific fund. Missouri statutes do not address budget revisions and these are governed by County Commission policy: requests for budget revisions that exceed established thresholds require approval by two of the three Commissioners. Missouri law requires that a budget amendment be scheduled on the County Commission agenda and handled in the same manner as the annual budget, with at least one public hearing and documents made available for public inspection.

## Statutory Provisions Governing Circuit Court Budgets

The Circuit Court Clerk is charged with the responsibility of transmitting the Circuit Court's budgets, as approved by the court en banc, to the Budget Officer on or before September 1st of each year. Additionally, the Presiding Judge of the Circuit Court, or his designee, is required to meet with the County Commissioners and the Budget Officer no later than August 15th of each year in order to "confer and discuss with them the Circuit Court's estimates of its requirements for expenditures and its estimates of its revenues for the next budget year" (RSMo Chapter 50, sections 640-642). The statutes require that the Budget Officer include the Circuit Court's budget estimates in the County's budget without change; any change in the estimates requires the consent of the Circuit Court or the Circuit Clerk. In the event the governing body finds the Court's estimates to be unreasonable, it may file a petition with the Judicial Finance Commission. When this course of action is pursued, every attempt is made to resolve the dispute prior to the beginning of the fiscal year in question. If this is not possible, an amount equal to the budget estimates in question is placed into a separate escrow account and is not expended until a final determination is obtained.

The County adopts an annual budget for its calendar fiscal year in the manner set forth by Missouri statutes. As described below, County operations are accounted for in many different funds and individual budgets are adopted for each of these funds. The County Commission is the appropriating authority for all of the funds except certain special revenue funds for which another elected official has been named as the appropriating authority by state statute. (Refer to the Overview and Description of Special Revenue Funds and Other Funds in the General Information section.) However, it is common to refer to these individual fund budgets collectively as "the County Budget". State law requires all budgets to be balanced and annual operating budgets are required for all funds from which moneys are expended. Budgets may be amended throughout the year to establish spending authority and this is particularly common for those funds that are under the appropriating control of elected officials other than the County Commission. Aggregate financial data for each individual fund as well as summary information for groupings of various funds is presented in the Financial Summaries section of this document.

In addition to preparing an annual budget each year, the County prepares annual financial statements and obtains an independent audit of those financial statements. In preparing its budget, the County uses a slightly different basis than in preparing its financial statements. This is described in greater detail below, but the primary difference is that for budgetary purposes, encumbrances (open purchase orders or other budgetary commitments) are treated as expenditures, whereas in the financial statements these commitments are not treated as expenditures, but as a reserve of fund balance.

The County administers numerous funds, which are described below. The majority of county operations are accounted for in the County's major funds which include the General Revenue Fund, the Road and Bridge Fund, and the Law Enforcement Services Fund. However, a complete understanding of the County's budgetary and financial activities requires a review of *all* the funds. Accordingly, his document is designed to provide a comprehensive overview of the County's entire financial structure and activities.

This budgetary document contains information for all funds for which the County Commission or another county elected official is the appropriating authority and for which the County Treasurer maintains custody of the moneys. The County's Comprehensive Annual Financial Report (CAFR) contains some funds in addition to those that are presented in this document. Specifically, the CAFR contains financial information for the County's one component unit (Boone Hospital Board of Trustees) and two special revenue funds under the jurisdiction of the Circuit Court which are maintained separately by the Court in its own checking account. Additionally, the County's CAFR includes various agency and trust funds which are not subject to appropriation and therefore are not included in this budgetary document. From timeto-time, the CAFR will contain funds related to the Neighborhood Improvement District (NID) Program, described below, which are not included in this document.

The County implemented the NID program in the early 1990's. This program allows the County to approve and construct road or sewer projects and then recover the costs of these projects in full from property owners. Periodically, the County issues general obligation bonds for these projects; however, taxes are not levied or collected to retire

the debt because the property owners are responsible for these costs. NID budgets are established as the County Commission approves projects throughout the year. As a result, *NID funds* have been excluded from this document; however, all of the related debt service funds are included and account for the special assessment revenue and principle and interest expenditures. A description of past and current NID projects is included in the Overview and Description of Other Budgets section. It is very likely that additional NID budgets will be approved in the future. Portions of the General Fund are reserved in an amount equal to temporary financing provided by the General Fund during construction. The reservations are released once general obligation bonds are issued.

### **Basis of Accounting and Budgeting**

Boone County's accounting system has been designed to meet the requirements of generally accepted accounting principles (GAAP) for governmental entities as prescribed by the Governmental Accounting Standards Board (GASB). Consequently, the County's Comprehensive Annual Financial Report includes entity-wide financial statements prepared on a full accrual basis of accounting as well as fund statements prepared on a modified accrual basis of accounting. In general, under the modified accrual basis of accounting, revenues are recognized when they become measurable and available and expenditures are recognized when the related fund liability is incurred. Annual financial reports for proprietary and fiduciary funds are prepared on a full accrual basis. Under this method, revenues are recognized when earned, and expenses are recognized when liabilities are incurred without regard to receipt or disbursement of cash. (For full disclosure of the County's accounting polices, please refer to the County's Comprehensive Annual Financial Report.)

The budget, on the other hand, is prepared on a basis which includes encumbrances as the equivalent of expenditures. Under this method, encumbrances, representing purchase orders, contracts, and other commitments, are reported as a charge to current year budget. Unencumbered appropriations lapse at the end of the fiscal year (December 31). Consequently, amounts presented in the budget document differ from the County's annual financial statements.

#### **Description of Funds**

The accounting and budgeting systems are both based on funds; and, as is the case with most governmental entities, Boone County maintains numerous funds. Each fund is considered a separate accounting entity. Operations of individual funds are accounted for with a separate set of accounts that consists of its assets, liabilities, fund equity, revenue and expenditure or expenses, as appropriate. County resources are accounted for in each fund based on the purpose for which they are spent. Most of the funds are required by law and have been established to provide proper tracking of the income and expenses of the County. A short description of each fund type follows.

**Governmental Funds** are governed by standards developed specifically for government activities.

■ General Fund (a major fund)

The General Fund is the general operating fund of the County and it is the most active fund in the accounting system. It is used to account for all financial resources except those required to be accounted for in another fund.

#### ■ Special Revenue Funds

Special Revenue Funds are used to account for the proceeds of revenue sources (other than expendable trusts or major capital projects) that are restricted as to use.

- Road and Bridge Fund (a major fund)
   The revenues and expenses of the Public Works Department are tracked separately because the income for the department comes from a special property tax provided for in the Statutes of Missouri and a special sales tax approved by the voters. Income to the Road and Bridge Fund can only be used for road and bridge maintenance and improvements.
- Law Enforcement Services Fund (a major fund) This fund was created to account for the one-eighth cent law enforcement sales tax revenues and related expenditures.

#### Other Special Revenue Funds

The Statutes of the State of Missouri set out several special funds that are maintained by the County. Some examples of these statutory funds are the Record Preservation Fund, the Bad Check Collection Fund, the Sheriff's Training Fund, and several others. The County is responsible for accounting for all income and expenses for each of these special activities; therefore, the special funds are separately maintained.

Debt Service Funds

Debt Service Funds are used to account for the accumulation of resources for and the payment of general long-term principal, interest and related costs. Some examples of these funds are the Nursing Home Bond Fund and the Bridge Bond Fund.

■ Capital Projects Funds

Capital Projects Funds are used to account for financial resources which are used for all acquisition or construction of major capital facilities.

#### ■ Neighborhood Improvement District Funds

The statutes of the State of Missouri allow the County Commission to create Neighborhood Improvement Districts (NIDs). Current county policy provides for the formation of such districts only for the purpose of financing roadway and sewer improvements. The property owners within a NID pay for such improvements through a special assessment. Each NID fund accounts for all expenditures associated with the improvement project and the subsequent special assessment revenues.

**Proprietary Funds** are governed by the same accounting standards which apply to private business. Proprietary funds may include both enterprise funds and internal service funds.

■ Internal Service Funds

Internal Service Funds are used to account for activities that produce services to be provided to other county departments on a cost-reimbursement basis. For instance, the Self-Health Trust fund accounts for the operations of the County's Self Insured Health Plan for county employees and the Building and Grounds fund accounts for facilities maintenance and housekeeping activities.

Enterprise Funds

The County does not operate any business-type activities and therefore does not use enterprise funds.

**Fiduciary Funds** are used to account for the County's custodial or fiduciary activities pertaining to various trust and agency funds. Note: the County does not budget these funds because the resources and assets of these funds do not belong to the County and therefore cannot legally be appropriated by the County Commission for county purposes.

■ Private Purposes (Non-Expendable) Trust Funds

The County serves as trustee for several non-expendable trusts. Corpus amounts are to remain intact while investment income is used for the activities specified in the trust documents.

■ Trust and Agency Funds

Trust and Agency Funds are used to account for assets held by the County in a trustee capacity or as an agent for individuals, private organizations, other governments and/or other funds.

#### **Overview of the Fund-Department-Account Code Structure**

Each line item in the accounting system consists of three elements: the fund number, the department number, and the account number.

**Fund Numbers** are identified by a unique three-digit number. The first digit of the fund number denotes the fund family to which the fund belongs. For instance, 1XX denotes the general fund family; 2XX denotes the special revenue fund family; 3XX denotes the debt service fund family; 4XX denotes the capital projects fund family; 5XX denotes the Neighborhood Improvement District (NID) fund family; 6XX denotes the internal service fund family; and, 7XX denotes the agency and trust fund family.

**Department Numbers** are four (4) digit number assigned to each department. Departments within the general revenue fund begin with the digit "1". For all other departments, the first three digits of the department number represent the fund number. For example, the department numbers for Public Works include #2040, #2045, and #2049. These budgets are included in the Road and Bridge Fund, #204, which belongs to the special revenue fund family.

**Account Numbers** are used to break revenue and expense accounts into various categories, or classes. For expenditures, budgetary control is exercised at the class level. These accounts are briefly described below by account name, number and description.

- Revenue Accounts
  - Property Taxes 03000-03099 Real estate and personal property tax levied on the assessed valuation of real estate and personal property.
  - Sales Taxes 03100-03199
     Taxes imposed on the sale or use of selected goods and services.
  - Franchise Taxes 03200-03299
     This tax is levied on certain franchises, i.e. cable television.
  - Licenses And Permits 03300-03399
     Fees for special types of licenses and permits required by state statutes, i.e. marriage licenses, liquor licenses.
  - Intergovernmental Revenues 03400-03499 Revenues from other governments in the form of grants, entitlements, and reimbursements.
  - Charges For Services 03500-03599
     Charges for current services such as court costs, collection fees, and charges for copies and transcripts.
  - Fines, Forfeitures, And Contractual Forfeits 03600-03699
    Fines include moneys derived from fines and penalties imposed for the
    commission of statutory offenses and violations of lawful administrative
    rules and regulations. Forfeitures include bonds forfeited in criminal cases.
    Contractual forfeits include any moneys derived from confiscating deposits
    held as a performance guarantee.
  - Interest 03700-03799
     Income on all long term and short term bank deposits and other investments.
  - Miscellaneous 03800-03899 Includes such items as rental income, sales of county property, and miscellaneous reimbursements.
  - Other Financing Sources 03900-03999 This would include proceeds from general long-term debt and inter-fund operating transfers.
- Expenditure Accounts-- budgetary control is exercised at the class level.
  - Personal Services 10000-19999 (Class 1)
     Includes expenses for salaries, wages, and related employee benefits for fulltime and part-time employees of the County. Employee benefits include social security, group life, health and dental insurance, workers compensation insurance, and other similar employee benefits.

- Materials And Supplies 20000-29999 (Class 2) Includes expenses for such items as rock and asphalt for the County road system, office supplies, paper and printing supplies, and inmate meals and supplies. These are the expendable items used in the daily operation of each office or department.
- Dues, Travel And Training 30000-39999 (Class 3) Includes expenses for such items as membership dues to professional organizations (i.e., engineers and attorneys), national, state and local organizations (National Association of Counties, Government Finance Officers Association, etc.) registration fees for conferences and training courses, and reimbursable expenses.
- Utilities 40000-49999 (Class 4) Includes expenses such as telephone, natural gas, electricity, and water as provided to the County offices and departments.
- Vehicle Expense 50000-59999 (Class 5) Includes expenses related to the operation of a department's vehicles such as gas, oil, tires, repairs, etc. and reimbursable mileage expense for each office and department.
- Equipment And Building Maintenance 60000-69999 (Class 6) Includes repairs and maintenance to all county-owned buildings such as the Courthouse, Jail, Road and Bridge Department, etc. and repairs and service contracts for county-owned equipment including typewriters, computers and printers, copy machines, etc.
- Contractual Services 70000-79999 (Class 7) Includes cost of building use charges, legal services, equipment leases, and outside and professional services (engineering fees, survey fees, private contracts for road construction, etc.).
- Other 80000-89999 (Class 8)
   Operational expenses not classified above such as public notices, advertising for employment opportunities/bid proposals, meeting expenses, etc.
- Fixed Asset Additions 90000-999999 (Class 9)
   Includes major building and equipment purchases (vehicles, computer equipment, office furniture and equipment, buildings and improvements, road graders, computer software, etc.

Fund No.	Fund Name	Description
	Special Revenue Funds	
200	Special Building Projects- Citizen Contributions	This fund is established and governed by local policy.
	Fund	It accounts for the occasional citizen contributions (such as for the Courthouse Plaza) which are ear-marked for specific building projects. The County Commission approves the budget; the County Treasurer administers the budget and the fund.
201	Assessment Fund	This fund is established and governed by RSMo 137.750.
		It accounts for the operations of the Boone County Assessor's Office. The County Commission approves the budget for this fund, subject to certain statutory provisions. The Assessor administers the fund.
202	E-911 Emergency Telephone Fund	This fund is established and governed by RSMo 190.305.
		It accounts for operations of the enhanced 911 emergency telephone system. Revenues are derived from a 1985 voter-approved telephone tax. The current tax is set at 2% of the local tariff, the maximum allowed by law. (See RSMo 190.305). This fund pays for monthly trunk and line charges associated with the E-911 system as well as 24-hour maintenance and other operational expenses. The County Commission approves the budget and administers the fund.

Fund No.	Fund Name	Description
203	Domestic Violence Fund	This fund is established and governed by RSMo 451.151; 455.200-455.305; 488.445; 488.607.
		It accounts for statutory fees that are collected and expended to provide shelter for victims of domestic violence. The County Commission approves the budget and administers the fund.
204	Road & Bridge Fund	This fund is established and governed by RSMo 137.555 and 137.560.
		It accounts for the operations of the Public Works Department, including Maintenance Operations, Design and Construction, and Administration. The County Commission approves the budget and administers the fund.
205	Infrastructure Grants Fund	This fund is established and governed by local policy.
	Currently inactive	It accounts for infrastructure projects funded through grants. Examples of grants accounted for in this fund include levy projects, and Community Development Block Grant projects. The County Commission approves the budget and administers the fund.
208	Road Sales Tax	This fund is established and governed by local policy.
		It accounts for the one-half cent sales tax revenues approved by voters in 1993 and renewed in 1997 for County road maintenance and improvement. Current authorization for the sales tax sunsets in 2008. The County Commission establishes the budget and administers this fund.

Fund No.	Fund Name	Description
209	Hospital Profit Share Fund	This fund is established and governed by local policy.
		The fund was created mid-year 1996 when cumulative "additional lease compensation" received pursuant to the 1988 Hospital Lease was transferred into this fund.
		All subsequent receipts of additional lease compensation, (or "profit share") were accounted for in this fund as well. The current lease agreement, effective January 1, 2001, does not provide for profit share payments to the County. The County Commission approves the budget and administers this fund.
210	Local Emergency Planning Committee (LEPC) Fund	This fund is established and governed by local policy.
		It was created mid-year 1998 to account for funds received by the Local Emergency Planning Committee from the State of Missouri. The County serves as fiscal agent for the LEPC. The County Commission approves the annual budget and the County Treasurer administers this fund.
211	Collector Tax Maintenance Fund	This fund is established and governed by RSMo 52.312-317.
		It accounts for the additional delinquent fees and commissions authorized by state statute. The Boone County Collector of Revenue approves the budget and administers the fund.
212	Fairground Maintenance Fund	This fund is established and governed by local policy.
		It accounts for the fiscal year 2002 net insurance proceeds received by the County from losses sustained at the Boone County Fairgrounds. The County Commission elected to not rebuild some of the structures; instead, the monies were set aside in this fund be used to address maintenance needs. The County Commission approves the budget and administers the fund.

Fund No.	Fund Name	Description
230	Election Services Fund	This fund is established and governed by RSMo 115.065.
		It accounts for revenues derived from a charge, not to exceed 5%, that is levied to all political subdivisions participating in any election. Fund resources may be used for training programs, election supplies and equipment, and any other costs incurred for the general improvement of elections. The County Clerk approves the budget and administers the fund.
250	Sheriff's Forfeiture Fund	This fund is established and governed by local policy.
		It accounts for forfeited drug-related monies distributed to the Sheriff pursuant to federal laws. Use of the monies is restricted to drug- related law enforcement activities. The Sheriff approves the budget and administers the fund.
251	Sheriff's Training Fund	This fund is established and governed by RSMo 590.178.
		It accounts for the revenues and expenditures for peace officer training authorized by state statute. The revenues may be expended solely for peace officer training. The Sheriff approves the budget and administers the fund.
252	Public Safety Citizen Contributions	This fund is established and governed by local policy.
		It accounts for citizen contributions given to the County for various law enforcement activities.
		The County Commission approves the budget and the Sheriff administers the fund.

Fund No.	Fund Name	Description
253	Local Law Enforcement Grant Fund	This fund is established and governed by local policy.
		It accounts for federal grant monies received pursuant to the Local Law Enforcement program. The County Commission approves the budget, subject to federal guidelines, and the Sheriff administers the fund.
254	Sheriff Civil Charges Fund	This fund is established and governed by RSMo 57.280.
		It accounts for fees authorized and collected for the purpose of providing law enforcement services. All fees deposited into this fund were previously deposited into the General Fund. Revenues deposited into this fund are capped at \$50,000 annually. The Sheriff approves the budget and administers the fund.
255	Sheriff Revolving Fund Activity	To account for conceal and carry gun permit fees per RSMo 571.101-571.121
260	Prosecuting Attorney Training Fund	This fund is established and governed by RSMo 56.765.
		It accounts for fees authorized and collected for the purpose of providing additional training for prosecuting attorneys and their staff. The Prosecuting Attorney approves the budget and administers the fund.
261	Prosecuting Attorney Tax Collection fund	This fund is established and governed by RSMo 136.150.
		It accounts for revenues and expenditures associated with the collection of certain delinquent taxes, licenses, and fees on behalf of the State of Missouri. The Prosecuting Attorney approves the budget and administers the fund.

Fund No.	Fund Name	Description
262	Prosecuting Attorney Contingency Fund	This fund is established and governed by RSMo 56.330.
		It accounts for fees authorized and collected for the purpose of providing prosecution services. All fees deposited into this fund were previously deposited into the General Fund. Revenues deposited into this fund are capped at \$20,000 annually. The Prosecuting Attorney, with the approval of a circuit judge, approves the budget and administers the fund.
263	Prosecuting Attorney Bad Check Fund	This fund is established and governed by RSMo 570.120.
		It accounts for revenues derived from Prosecuting Attorney fees for the collection of Non-Sufficient Funds (NSF) checks. The Prosecuting Attorney approves the budget and administers the fund.
264	Prosecuting Attorney Forfeiture Fund	This fund is established and governed by local policy.
		It accounts for forfeited drug-related monies distributed to the Prosecuting Attorney pursuant to Federal Laws. These monies must be maintained separately from other County funds and expenditures are restricted to drug-related law enforcement activities. The Prosecuting Attorney approves the budget and administers the fund.
280	Record Preservation Fund	This fund is established and governed by RSMo 59.319.
		It accounts for fees authorized and collected for record storage, microfilming, and preservation. The Recorder of Deeds approves the budget and administers the fund.

Fund No.	Fund Name	Description
282	Family Services and Justice Fund	This fund is established and governed by RSMo 488.2300.
		It accounts for revenues derived from a \$30 fee collected on each family court case. Expenditures are made at the discretion of the presiding judge or family court administrative judge. The Circuit Court approves the budget and administers the fund.
283	Circuit Drug Court Fund	This fund is established and governed by local policy.
		It accounts for fees received from defendants who participate in the Drug Court program. The Boone County Drug Court program is a court- supervised, comprehensive treatment program for non-violent, felony offenders. The Circuit Court approves the budget and administers the fund.
285	Administration of Justice Fund	This fund is established and governed by RSMo 488.5025.1
		It accounts for fees collected for late payment of court costs and is used for the improvement of court administration. The Circuit Court approves the budget and administers the fund.
290	Law Enforcement Services Fund	This fund is established and governed by RSMo 67.582.
		It accounts for the revenues of a voter-approved 1/8-cent sales tax for law enforcement services. The County Commission approves the budget. The Sheriff, the Prosecuting Attorney, the County Commission, and the Circuit Court jointly administer the fund in accordance with the budget established by the County Commission.

## Fund Fund Name No.

#### Description

#### **Debt Service Funds**

303	Government Building 1993 Series Bonds/ 2003 Series Refunding and Improvement Bonds	The fund is established pursuant to bond requirements.
		It accounts for the mandatory reserve fund established for the \$4,505,000 Special Obligation Bonds issued in 1993 which would have matured in 2007 and are retired through general revenue annual appropriations. Interest accumulates in this fund and these resources will be used to make the final principle and interest payment.
		During FY 2003, the County issued Refunding and Improvement bonds in the amount of \$5,240,000. The mandatory reserve fund for these bonds is accounted for in this same fund.
380	1994 Series Road NID Bonds (General Obligation Bonds)	The fund is established pursuant to bond requirements. It accounts for the revenues and expenditures for retirement of \$255,000 bonds issued in 1994 for financing Neighborhood Improvement District (NID) projects. Although the bonds are general obligation bonds, the property owners included in each NID will pay the debt service payments.
381	1996 Series Road NID Bonds (General Obligation Bonds)	The fund is established pursuant to bond requirements.
U		It accounts for the revenues and expenditures for retirement of \$300,000 bonds issued in 1996 for financing Neighborhood Improvement District (NID) projects. Although the bonds are general obligation bonds, the property owners included in each NID will pay the debt service payments.

Fun No.		Description
382 1998 Series Road NID Bonds (General	The fund is established pursuant to bond requirements.	
	Obligation Bonds)	It accounts for the revenues and expenditures for retirement of \$355,000 bonds issued in 1998 for financing Neighborhood Improvement District (NID) projects. Although the bonds are general obligation bonds, the property owners included in each NID will pay the debt service payments.
383	2000 Series A Sewer NID Bonds (General Obligation	The fund is established pursuant to bond requirements.
	Bonds)	It accounts for the revenues and expenditures for retirement of \$280,000 bonds issued in 2000 for financing Neighborhood Improvement District (NID) projects. Although the bonds are general obligation bonds, the property owners included in each NID will pay the debt service payments.
384 2000 Series B Road NID Bonds (General Obligation	The fund is established pursuant to bond requirements.	
	Bonds)	It accounts for the revenues and expenditures for retirement of \$184,000 bonds issued in 2000 for financing Neighborhood Improvement District (NID) projects. Although the bonds are general obligation bonds, the property owners included in each NID will pay the debt service payments.
385	2001 Series Road NID Bonds	The fund is established pursuant to bond requirements.
	(General Obligation Bonds)	It accounts for the revenues and expenditures for retirement of \$305,000 bonds issued in 2000 for financing Neighborhood Improvement District (NID) projects. Although the bonds are general obligation bonds, the property owners included in each NID will pay the debt service payments.

Fund No.	Fund Name	Description
Cap	oital Project Funds	

- 400 Jail/Courthouse Expansion and Modification
- 401 Government Center/ Johnson Bldg.
- 402 Juvenile Justice Center Improvement
- 404 City-County Health Facility

#### Neighborhood Improvement District (NID) Funds

- 501 Colchester Road Paving
- 502 Logwood Paving
- 503 Clearview Paving
- 504 Bon Gor Lake Estates Paving
- 505 Trails West Paving
- 506 Bearfield Paving
- 507 Lake Sundance Paving
- 508 Walnut Brook Paving
- 509 Pierpont Meadows
- 510 Pin Oak Sanitary Sewer
- 511 New Haven
- 512 University Estates
- 513 Fairway Meadows Sewer
- 514 Trobridge Road
- 515 Wilson Turner
- 516 Hillview Acres
- 517 Cedar Gate
- 518 Hartsburg Hills Road
- 519 Applewood Creek Road
- 520 Good Time Acres Road
- 521 Summer Lane Road

#### Internal Service Funds

600 Self-Insured Health Plan

Capital Project funds are established by local policy.

These funds account for expenditures for design, construction, and expansion of building projects as well as acquisition of associated property.

NID funds are established by local policy.

These funds account for all expenditures associated with the Neighborhood Improvement District (NID) program and all subsequent special assessment revenues received in payment thereof. The cost of the improvements is initially paid by the County with property owners electing to reimburse the County over a period not to exceed 10 years.

A budget is adopted for a new NID project upon County Commission approval of the NID and the project cost estimates, which may occur at any time throughout the year. The County's budget is amended upon approval of the project.

Because of the manner in which these budgets are established and the fact that all costs are borne by property owners, individual budget schedules have not been included in the following section.

This fund is established by local policy. It accounts for operations of the self-insured health plan for county employees.

Fune No.		Description
601	Self-Insured Dental Plan	This fund is established by local policy. It accounts for operations of the self-insured dental plan for county employees.
610	Building and Grounds	The fund is established by local policy.
	Fund	This internal service fund accounts for the operations of the Facilities Maintenance and Housekeeping Departments. Operating revenues are derived from an internal service charge based on square footage.
620	Building and Grounds	This fund is established by local policy.
	Capital Repair and Replacement	This internal service fund provides for the accumulation of resources to be used for major repairs and replacements for county-owned buildings. The resources are derived from an annual charge based on square footage.
621	Building Utilities	This fund is established by local policy.
		This internal service fund accounts for building utilities for the Government Center, the Johnson Building, the Courthouse and the county-owned space in the Centralia Clinic. Utilities for the Juvenile Justice Center, the Sheriff and Corrections, and Public Works are accounted for in each of the respective operating budgets.
	Private Purpose Trust Funds	
720	George Spencer Trust	This fund is established pursuant to legal trust documents.
		This non-expendable trust fund accounts for revenues and expenditures of the George Spencer Trust Fund, a non-expendable trust fund administered by Boone County. This privately established trust provides scholarships for two Centralia High School seniors each year. This budget reflects interest revenue earned on the trust corpus and scholarship expenditures of the

same amount.

Fun No.		Description
721	Union Cemetery	This fund is established pursuant to legal trust documents.
		This non-expendable trust fund accounts for revenues and expenditures for maintenance and upkeep of the Union Cemetery. The County Commission is the legal trustee of the Union Cemetery Fund, a fund established with private contributions.

## **Fiscal and Budget Policies**

Boone County is a statutory elective form of government. Specific powers and responsibilities are granted to each elected official according to state law. The threemember County Commission has ordinance-making powers as granted to it by the Missouri state legislature as well as exclusive control of County property. The County Commission also has final authority over the County Budget, except for certain special revenue funds where the Missouri state legislature has granted final budget authority to individual elected officials.

The fiscal year of the County begins on January 1st and ends on December 31st of each year. The fiscal year constitutes the budget and accounting year.

### **Revenue Policy:**

- To the extent allowed by law, the County will endeavor to maintain a diversified and stable revenue base to minimize the effects of economic fluctuations as well as eliminate an over dependence on any single revenue source.
- The County will project and update revenues annually. These revenue forecasts will be presented to the County Commission as a part of the proposed budget prepared and submitted by the County Auditor.
- Department Directors and Elected Officials will submit their revenue estimates for the current year and projected revenue for the next year to the County Auditor.
- Revenue trends are to be examined monthly and incorporated into annual revenue forecasts.
- The County does not use revenue sources while legal action is pending.
- User fees and rates will be examined periodically and adjusted as necessary to cover the costs of providing the services.

#### **Budget Policy:**

- The County will adopt a balanced budget each year in accordance with state statutes. The budget is considered balanced if the total resources of a fund are sufficient to cover the proposed spending (appropriations and/or transfers out) for that fund.
- By September 1st of each year, each elected official, department director, or administrative authority shall prepare and submit to the County Auditor a budget request for the upcoming fiscal year. The County Auditor shall prepare a request in the event that no request is received by the September 10th.
- The County Auditor shall submit a proposed budget to the County Commission by November 15th of each budget year.
- Expenditures proposed in the budget for each department, office, or agency shall be itemized by character, object, function, and fund.
- In no event shall the total amount of the proposed expenditures for a specific fund exceed the total resources available to the fund.
- The budget will provide for adequate maintenance of capital, plant, and equipment and for their orderly replacement.

- The County will avoid balancing current expenditures at the expense of meeting future years' expenses.
- The County will give highest priority to the use of one-time revenues to the funding of capital assets or other non-recurring expenditures.
- Realistic revenue projections will reflect conservative assumptions.
- The County Commission or the County Auditor shall hold at least one public hearing on the budget submitted by the County Auditor, at which all interested persons shall be given an opportunity to be heard.
- The County Commission shall publicize all changes made to the proposed budget received from the County Auditor prior to adopting the final budget.
- The County Commission shall adopt the budget by majority vote by January 10th, the first month of the budget year. The County Commission shall adopt the budget by majority vote by January 31st, the first month of the budget year in the year in which any commissioners' new term of office begins. If the County Commission does not take action by the required date, the prior year's annual appropriation order will continue in force until adoption occurs.
- The budget shall be on record in the County clerk's office and open to public inspection. In addition, a copy of the budget is available for view at the Columbia Public Library and on the County's web site <a href="http://www.showmeboone.com">http://www.showmeboone.com</a> or <a href="http://www.showmeboone.com">www.showmeboone.com</a>.
- The County will annually submit documentation to obtain the GFOA Distinguished Budget Presentation Award.
- After adoption of the budget, the budget can be amended via county commission order in accordance with state statutes. The County Auditor may submit budget amendment requests to the County Commission to increase expenditures or revenues. When the County Commission approves the order, additional appropriations are made in the appropriate accounts.
- All appropriations shall lapse at the end of the budget year to the extent that they have not been expended or lawfully encumbered.

#### **Capital Improvements Policy:**

- The County will identify the estimated costs and potential funding sources for each capital improvement project proposal before it is submitted to the County Commission for approval.
- The County will identify the estimated on-going operational costs and the potential funding sources for each capital improvement project proposal before it is submitted to the County Commission for approval.
- Capital improvement projects will be incorporated into the Annual Budget.

#### **Fixed Asset and Capital Asset Policy:**

- Revised Statutes of Missouri require that fixed assets be inventoried if they have an estimated life of more than one (1) year following the date of acquisition and have a purchase cost of \$250 or more. Items which cost less than \$250 and/or have a life of one year are not required to be accounted for as a fixed asset.
- For financial reporting purposes, the County observes a capitalization threshold of \$5,000. Assets meeting this threshold are considered to be capital assets.

However, all assets with a value of \$250 or more (as noted above and required by state statute) are carried on the County's inventory and are subject to property control procedures. Capital assets and non-capital assets combined are referred to as fixed assets.

- For financial reporting purposes, the County expenses all fixed assets that do not meet the capitalization threshold. The County depreciates all assets that meet the capitalization threshold. Depreciation is based on useful lives that have been established for each classification of assets (office equipment, vehicles, buildings, etc.).
- Purchase cost of a fixed asset includes freight, installation charges, carrying cases, adaptors and other items which are connected to the fixed asset and necessary for its operation or use.
- The capitalization threshold is applied to individual fixed assets rather than to groups of fixed assets.
- A small tag with a fixed asset number will be issued by the County Auditor for all items to be added to County inventory records. Said tag will be affixed to the fixed asset until such time it is declared surplus property and properly disposed of in the manner authorized by the County Commission. (In the case of property that cannot be reasonably tagged, such as software and vehicles, the inventory tag will be kept with title or license agreement.)
- Offices and departments will notify the County Auditor of any change in location or loss of a fixed asset.
- The County Auditor will conduct physical inventories on an annual basis.
- Offices and departments will exercise control over their fixed assets by establishing and maintaining adequate control procedures at the departmental level.

#### **Accounting Policy:**

- An independent financial audit shall be made of all accounts of the County at least annually and more frequently if deemed necessary by the County Commission.
- The County will prepare its financial statements in accordance with generally accepted accounting principles (GAAP).
- The County will prepare a Comprehensive Annual Financial Report (CAFR).
- Complete disclosure will be provided in the financial statements and bond representations.
- The County will annually submit documentation to obtain the Certificate of Achievement for Excellence in Financial Reporting from GFOA.

#### **Purchasing Policy:**

- The purchasing director shall have responsibility for and authority to contract for and purchase all supplies, materials and equipment required for the operation and maintenance of offices, departments or agencies of the County as directed by the County Commission.
- The County encourages competitive business practices through public bidding or requests for proposals wherever possible and feasible.

#### **Debt Policy:**

- The County may issue general obligation bonds, revenue bonds, special obligation bonds, and short-term tax anticipation notes as authorized by state statutes. The County may also enter into lease-purchase agreements.
- The County may issue refunding bonds for the purpose of refunding, extending or unifying the whole or any part of its valid outstanding revenue bonds.
- The County will limit long-term debt to only those capital projects that cannot be financed from current revenue or other available sources.
- The County will follow a policy of full disclosure on every financial report and bond prospectus.
- When the County finances capital projects by issuing bonds, it will repay the bonds within a period not to exceed the expected useful life of the projects.
- The County's policy shall be to manage its budget and financial affairs in such a way so as to ensure continued high bond ratings.
- No general obligation bonds shall be issued without approval of the requisite number of qualified voters, as required by state statute.

### **Reserve (Fund Balance) Policy:**

- Fund balances will be maintained at levels that will provide adequate operating reserves should the County experience an economic downturn
- The County will calculate and maintain an unreserved, undesignated fund balance equal to at lest 15% to 20% of expenditures for the adopted budget for the general revenue fund. For other significant operating funds (Assessment Fund and Road and Bridge Fund), the amount will be equal to at least 5% to 10%. These funds will be used to avoid cash flow interruptions, generate interest income, reduce need for short-term borrowing and assist in maintaining what is considered an investment grade bond rating capacity.
- Self Insurance Reserves shall be maintained at a level to protect the County against incurred and reported losses as well as those incurred but not reported and future losses within the retention.
- An emergency appropriation will be included annually in the General Fund to provide for unanticipated expenditures of a nonrecurring nature and/or to meet unexpected increases in costs. The amount of the appropriation will be equal to 3% of the budget, as required by state statute. Emergency appropriations may be included in other funds in amounts recommended by the County Auditor and approved by the County Commission.

### Enterprise Fund Policy:

Enterprise funds will be used to account for the acquisition, operation, and maintenance of County facilities and services which are intended to be entirely or predominately self-supporting from user charges or for which periodic net income measurement is desirable. Note: the County does not currently operate any enterprise activities.

### Internal Service Fund Policy:

- Internal Service Funds will be used to account for the provision of goods and services by one department of the County to other departments.
- Internal Service Funds are to be self-supporting from user charges to the respective user departments.
- Internal Service Funds are to only recover the complete cost of operations without producing any significant amount of profit in excess of the fund's requirements.

## Summary of Long-Term Debt

Boone County is authorized by Missouri Statutes to incur general obligation debt upon voter approval and to incur special obligation debt for the purpose of purchase, construction, or expansion of county buildings.

General obligation bonds issued in conjunction with the Neighborhood Improvement District (NID) program are intended to be repaid from assessments levied against properties within the districts. Such assessments must be deposited into debt service funds that are legally restricted for payment of the bonds. The County attaches liens on the properties within the districts to secure payment of the assessments.

Debt Service expenditures included in the FY 2005 Budget total \$611,133 which represents 1.4% of the total budget (all governmental funds combined). Debt service expenditures to the General Fund for FY 2005 total \$420,315, or 1.9% of total fund expenditures, and pertain to the Series 2003 Refunding and Capital Improvement Special Obligation Bonds. The remainder of the debt service expenditures, approximately \$190,000, is related to NID general obligation bonds which is retired with special assessments and is accounted for in debt service funds.

### Debt payable as of January 1, 2005 is composed of the following:

#### **General Obligation Bonds:**

\$255,000 1994 general obligation neighborhood road improvement bonds due in annual installments of \$25,000 to \$35,000 through 2005; interest at 5.6% to 6.5%	\$35,000
\$300,000 1996 general obligation neighborhood road improvement bonds due in annual installments of \$15,000 to \$40,000 through 2006; interest at 4.2% to 5.1%	\$30,000
\$355,000 1998 general obligation neighborhood road improvement bonds due in annual installments of \$35,000 to \$45,000 through 2008; interest at 3.7% to 4.45%	\$160,000
\$184,000 Series 2000B general obligation neighborhood road improvement bonds due in annual installments of \$15,000 to \$23,000 through 2010; interest at 5.2%.	\$122,000
\$305,000 2001 general obligation neighborhood road improvement bonds due in annual installments of \$25,000 to \$37,000 through 2012; interest at 2.35% to 4.1%	<u>\$253,000</u>
Sub-total: General Obligation Debt – Road NIDs	\$600,000
\$280,000 Series 2000A general obligation neighborhood sewer improvement bonds due in annual installments of \$25,000 to \$35,000 through 2010; interest at 4.85% to 5.35%.	\$185,000
Total: All General Obligation Debt	<u>\$785,000</u>
Special Obligation Bonds:	

\$5,240,000 refunding and improvement special obligation bonds due in annual installments of \$270,000 to \$745,000 through 2018; interest at 2.00% to 4.00%. The County Commission is obligated to pay the bonds and annually appropriates the amount of debt services. The debt is secured by a first lien on property and buildings that were constructed and purchased from the bond proceeds.

\$4,930,000

### Summary of Long-Term Debt cont'd

Approval Year and <u>Purpose</u>	Amount <u>Authorized</u>	Amount Issued	Remaining <u>Amount to Issue</u>	Outstanding
1992 Road NIDs	\$3.5 million	\$1.399 million	\$2,101,000	\$600,000
1997 Sewer NIDs	\$5.5 million	\$.280 million	\$5,220,000	\$185,000

#### January 1, 2005 – Status of Voter-Approved Bond Issues:

#### Future debt service requirements for outstanding bonds is as follows:

	Special Ob	oligation	General O	bligation			
	Bon	ds	Bon	ds	Combine d	Combined	Combine d
Year	Principle	Interest	Principle	Interest	Principle	Interest	Total
2005	270,000.00	150,315.00	155,000.00	32,316.52	425,000.00	182,631.52	607,631.52
2006	270,000.00	144,915.00	132,000.00	25,709.77	402,000.00	170,624.77	572,624.77
2007	275,000.00	139,465.00	120,000.00	20,047.52	395,000.00	159,512.52	554,512.52
2008	280,000.00	133,215.00	126,000.00	14,445.26	406,000.00	147,660.26	553,660.26
2009	290,000.00	126,090.00	89,000.00	9,448.00	379,000.00	135,538.00	514,538.00
2010-2014	1,725,000.00	481,348.75	163,000.00	8,139.25	1,888,000.00	489,488.00	2,377,488.00
2015-2019	1,820,000.00	168,506.25	0.00	0.00	1,820,000.00	168,506.25	1,988,506.25
_							
Total	4,930,000.00	1,343,855.00	785,000.00	110,106.32	5,715,000.00	1,453,961.32	7,168,961.32
-							

#### January 1, 2005 – Legal debt limit

State law limits the amount of the County's outstanding bonded debt (exclusive of revenue bonds, special obligation bonds, and balances available in debt service funds) to 10% of the County's assessed valuation. As of January 1, 2005, the County's statutory debt limit will be in excess of \$168,000,000; actual bonded indebtedness is well below this limit, as demonstrated by the information presented below.

Assessed Valuation of Boone County, December 31, 2004:	\$1,682,922,959
Constitutional Debt Limit (10%):	\$ 168,292,296
Debt outstanding at January 1, 2005 applicable to debt limit:	\$ 785,000

### Largest Employers

March 2004

	Number of
Employer	Employees
University of Missouri	13,950
University Hospitals & Clinics	5,501
Columbia Public Schools	3,000
Boone Hospital Center	2,309
City of Columbia	1,141
MBS Textbook Exchange, Inc.	1,046
State of Missouri (excludes UMC & Mid MO	
Mental Health)	1,044
Shelter Insurance-Corp. Headquarters	1,016
U S Government (excludes VA Hospital)	927
Hubbell/Chance Company	859
Harry S. Truman Veteran's Hospital	858
State Farm Insurance Companies	785
Columbia Foods-Oscar Mayer	640
3M	638
Boone County Government	409
Colliers & Aikman formerly Textron	380
Square D Corporation	376
Columbia College	375
Boone County National Bank	351
Dana Corporation	338
Tribune Publishing Company	297
Watlow-Columbia, Inc.	291
MFA Oil Companies	290
Mid-Missouri Mental Health Center	271
First National Bank	262
Toastmaster, Inc.	223
Summitt Polymers	207
Stephens College	200
Woodhaven Learning Center	200
Quaker Oats Company	180

Source: Regional Economic Development, Inc. <u>http://www.columbiaredi.com/Environment/IndustrialEmployers.asp</u> Excludes retail sector.

### **Demographic Statistics**

					Boone Cou	inty				
Population (thousands)	1970	% of Total	1980	% of Total	1990	% of Total	2000	% of Total	2003	% of Total
0 to 14 years	19.05	23%	18.26	18%	22.04	20%	26.25	19%	27.36	19%
15 to 29 years	33.80	42%	43.88	44%	39.20	35%	42.81	32%	44.41	32%
30 to 44 years	11.49	14%	17.86	18%	26.45	23%	31.71	24%	31.63	23%
45 to 59 years	8.82	11%	10.32	10%	12.53	11%	18.96	14%	21.43	15%
60 to 74 years	5.68	7%	7.21	7%	8.25	7%	9.12	7%	9.65	7%
75 to 84 years	1.92	2%	2.45	2%	3.14	3%	3.89	3%	4.11	3%
85 years and over	0.49	1%	0.83	1%	1.13	1%	1.57	1%	1.68	1%
Total Population	81.25	100%	100.81	100%	112.74	100%	134.31	100%	140.27	100%
Median Age	22.57		24.81		27.70		29.11		29.14	
Income Per Capita (1992 \$)	\$11,333		\$15,284		\$17,825		\$21,729		\$22,536	
Income Per Capita (current \$)	\$3,342		\$8,940		\$16,561		\$25,961		\$29,007	
Number of Households (thousands)	24.37		35.41		42.01		51.03		53.59	
Persons per Household (people)	2.83		2.51		2.43		2.41		2.40	
Mean Household Income (1992 \$)	\$33,260		\$39,412		\$44,200		\$53,422		\$55,109	
Mean Household Income (current \$)	\$9,809		\$23,052		\$41,066		\$63,829		\$70,931	
Wear Household meone (current \$)	\$7,007		φ25,052		φ <b>-1</b> ,000		\$05,027		\$70,751	
_					State of Mis	souri				
Population (thousands)	1970	% of Total	1980	% of Total	1990	% of Total	2000	% of Total	2003	% of Total
0 to 14 years	1,290.16	28%	1,090.68	22%	1,109.59	22%	1,155.23	21%	1,152.07	20%
15 to 29 years	1,091.65	23%	1,306.39	27%	1,142.42	22%	1,129.72	20%	1,154.16	21%
30 to 44 years	760.94	16%	900.29	18%	1,175.53	23%	1,249.68	23%	1,206.56	21%
45 to 59 years	759.58	16%	749.20	15%	751.73	15%	1,004.62	18%	1,097.88	20%
60 to 74 years	561.25	12%	607.71	12%	623.26	12%	606.27	11%	625.28	11%
75 to 84 years	178.87	4%	206.86	4%	242.83	5%	263.24	5%	270.64	5%
85 years and over	43.69	1%	61.84	1%	80.81	2%	102.19	2%	108.58	2%
Total Population	4,686.14	100%	4,922.97	100%	5,126.17	100%	5,510.95	100%	5,615.17	100%
Median Age	29.30		30.86		33.56		36.28		36.90	
Income Per Capita (1992 \$)	\$12,975		\$16,007		\$19,020		\$22,294		\$23,124	
Income Per Capita (current \$)	\$3,826		\$9,363		\$17,672		\$26,637		\$29,764	
Number of Households (thousands)	1,533.36		1,799.09		1,964.77		2,117.98		2,166.97	
Persons per Household (people)	2.96		2.67		2.54		2.53		2.52	
Mean Household Income (1992 \$)	\$38,652		\$42,887		\$48,500		\$56,715		\$58,546	
Mean Household Income (current \$)	\$11,399		\$25,084		\$45,061		\$67,763		\$75,355	
	<i>Q</i> 11,0 <i>77</i>		020,001		\$ 10,001		\$61,100		\$10,000	
					USA					
Population (thousands)	1970	% of Total	1980	% of Total	1990	% of Total	2000	% of Total	2003	% of Total
0 to 14 years	57,944.67	28%	51,292.40	23%	54,100.34	22%	58,541.60	21%	58,900.66	21%
15 to 29 years	49,419.44	24%	62,180.72	27%	58,132.77	23%	56,127.63	20%	57,490.94	20%
30 to 44 years	34,551.97	17%	43,550.11	19%	59,683.20	24%	64,217.48	23%	62,372.90	22%
45 to 59 years	33,301.81	16%	34,354.29	15%	35,667.40	14%	50,406.85	18%	55,272.13	20%
60 to 74 years	21,158.67	10%	25,791.24	11%	28,718.15	12%	28,795.11	11%	30,051.53	11%
75 to 84 years	6,175.73	3%	7,785.68	3%	10,080.06	4%	12,311.60	5%	12,758.59	4%
85 years and over	1,430.01	1%	2,271.18	1%	3,058.73	1%	4,275.96	2%	4,654.37	2%
Total Population	203,982.30	100%	227,225.62	100%	249,440.65	100%	274,676.23	100%	281,501.12	100%
Median Age	27.91		30.04		32.83		35.74		36.36	
Income Per Capita (1992 \$)	\$13,812		\$17,203		\$20,652		\$23,694		\$24,586	
Income Per Capita (current \$)	\$4,073		\$10,062		\$19,188		\$28,309		\$31,645	
Number of Households (thousands)	63,983.52		80,824.79		92,254.47		102,960.19		106,162.34	
Persons per Household (people)	3.08		2.74		2.63		2.60		2.58	
Mean Household Income (1992 \$)	\$42,896		\$47,380		\$54,637		\$61,897		\$63,810	
Mean Household Income (current \$)	\$12,650		\$27,713		\$50,764		\$73,954		\$82,130	

Source: Woods & Poole Economics, Inc., 1999 Data Pamphlet

## Assessed and Estimated Actual Value of Taxable Property Last Ten Fiscal Years

	 	As	sessed Value	
	Real	Personal	Railroad and	
	Property	Property	Utility	Total
1994	\$ 684,837,732	180,345,818	23,039,434	888,222,984
1995	716,622,930	202,967,083	26,512,225	946,102,238
1996	753,190,586	238,794,586	27,894,061	1,019,879,233
1997	934,741,528	253,804,060	28,516,469	1,217,062,057
1998	976,044,501	265,669,016	28,055,971	1,269,769,488
1999	1,014,572,774	288,357,598	31,134,255	1,334,064,627
2000	1,052,505,854	315,782,804	31,701,039	1,399,989,697
2001	1,147,616,965	324,415,743	35,426,571	1,507,459,279
2002	1,211,532,232	318,306,177	31,877,923	1,561,716,332
2003	\$ 1,261,766,684	331,539,757	33,157,009	1,626,463,450

	Estimated Actual Value						
					Ratio of Total		
					Assessed Value		
	Real	Personal	Railroad and		to Total Estimated		
	Property	Property	Utility	Total	Actual Value		
1994	3,141,383,336	570,604,277	71,998,231	3,783,985,844	23.5%		
1995	3,335,885,595	587,500,223	82,850,703	4,006,236,521	23.6%		
1996	3,496,479,199	742,872,496	87,168,941	4,326,520,636	23.6%		
1997	4,407,848,616	788,481,489	89,113,966	5,285,444,071	23.0%		
1998	4,599,885,883	825,348,746	87,674,909	5,512,909,538	23.0%		
1999	4,777,589,810	880,075,103	97,294,547	5,754,959,460	23.2%		
2000	4,967,567,370	976,051,739	99,065,747	6,042,684,856	23.2%		
2001	5,444,668,147	1,000,989,854	110,708,035	6,556,366,036	23.0%		
2002	5,712,271,756	980,490,034	99,618,509	6,792,380,299	23.0%		
2003	5,947,626,218	1,021,119,386	103,615,653	7,072,361,257	23.0%		

### Property Tax Rates-Direct and Overlapping Governments (Per \$100 of Assessed Valuation) Last Ten Years

	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003
BOONE COUNTY										
General Revenue	\$ 0.1200	\$ 0.1200	\$ 0.1200	\$ 0.1200	\$ 0.1200	\$ 0.1300	\$ 0.1300	\$ 0.1300	\$ 0.1300	\$ 0.1300
Road and Bridge (1)	0.0500	0.0500	0.0500	0.0500	0.0500	0.0500	0.0500	0.0500	0.0500	0.0500
Bridge Bond	-	-	-	-	-	-	-	-	-	-
Boone Retirement Bond	-	-	-	-	-	-	-	-	-	-
Hospital Bond	-	-	-	-	-	-	-	-	-	-
Hospital Maintenance	-	-	-	-	-	-	-	-	-	-
Group Homes	0.1200	0.1200	0.1200	0.1100	0.1200	0.1200	0.1200	0.1189	0.1194	0.1194
Total Boone County	\$ 0.2900	\$ 0.2900	\$ 0.2900	\$ 0.2800	\$ 0.2900	\$ 0.3000	\$ 0.3000	\$ 0.2989	\$ 0.2994	\$ 0.2994
County-wide Surtax on Class III Property	\$ 0.6100	\$ 0.6100	\$ 0.6100	\$ 0.6100	\$ 0.6100	\$ 0.6100	\$ 0.6100	\$ 0.6100	\$ 0.6100	\$ 0.6100
OTHER POLITICAL SUBDIVISIONS										
State of Missouri	\$ 0.0300	\$ 0.0300	\$ 0.0300	\$ 0.0300	\$ 0.0300	\$ 0.0300	\$ 0.0300	\$ 0.0300	\$ 0.0300	\$ 0.0300
Boone County Library District	0.2500	0.2500	0.2500	0.2300	0.2400	0.2400	0.3200	0.3200	0.3200	0.3200
Special Business District	0.4300	0.4300	0.4300	0.4300	0.4300	0.4300	0.4300	0.4300	0.4300	0.4900
Boone County Fire Protection District	0.8800	0.8800	0.8800	0.8800	0.8500	0.8500	0.8500	0.8495	0.8495	0.8379
Centralia Road and Bridge District	-	0.2600	0.2600	0.2200	-	-	-	-	-	
Columbia Regional Library District	0.3000	0.3000	0.3000	0.2800	0.2900	0.6500	0.6500	0.6441	0.6391	0.6341
City of Columbia	0.4800	0.4800	0.4800	0.4100	0.4100	0.4100	0.4100	0.4100	0.4100	0.4100
City of Ashland	0.5000	0.6600	0.6600	0.5700	0.4700	0.3000	0.3000	0.5062	0.7306	0.7306
City of Centralia	1.2800	1.2900	1.2900	1.3200	1.3200	1.3400	0.9700	0.9526	0.9579	0.9579
Centralia Library District	-	-	-	-	-	-	0.3900	0.3722	0.3854	0.3853
City of Hallsville	1.0500	1.0600	1.0700	0.9600	0.9700	0.9700	0.9700	0.9468	0.9447	0.9467
Town of Harrisburg	0.3400	0.3500	0.3600	0.3200	0.3300	0.3300	0.3300	0.3284	0.3284	0.3312
Village of Hartsburg	0.4900	0.4900	0.5100	0.4000	0.4000	0.4000	0.3999	0.4157	0.4114	0.4124
City of Rocheport	0.3000	0.3000	0.3200	0.2700	0.2800	0.2800	0.2974	0.2974	0.2974	0.3048
City of Sturgeon	0.4200	0.4200	0.4200	0.3900	0.3900	0.3900	0.3900	0.4900	0.4900	0.4900
Columbia Public Schools	4.4500	4.5500	4.5600	4.1200	4.1200	4.7000	4.7900	4.7544	4.7544	4.9444
Southern Boone County R-I Schools	4.1600	4.6100	4.6100	3.9800	4.0600	4.6600	4.6572	4.6236	4.5963	4.6068
Hallsville R-IV Schools	3.7700	4.8700	4.8700	4.3800	4.3800	4.3800	4.1200	4.1200	4.1200	4.1200
Sturgeon R-V Schools	3.8500	3.5400	3.4500	3.7500	3.6900	3.6000	4.0000	4.0200	4.0200	4.0797
Centralia R-VI Schools	3.4200	3.4200	3.4200	3.2200	3.2200	3.2200	3.2200	3.2200	3.5611	3.5611
Harrisburg R-VIII Schools	3.6800	3.7300	3.7300	3.8000	3.7300	4.1200	4.2929	4.3491	4.3313	3.3800
New Franklin R-I Schools	3.7700	3.7700	3.8200	3.6200	3.8700	3.8700	3.8700	3.8255	3.8700	3.0100
Fayette R-III Schools	3.4000	3.5500	3.1400	2.9900	2.9900	3.8900	3.8766	4.1500	4.1223	3.2300
North Callaway R-I Schools	3.2500	3.3100	3.3100	3.2400	3.3100	3.3100	3.3100	3.3100	3.3100	3.0500
Southern Boone County Fire District	0.4900	0.4800	0.4500	0.4400	0.4200	0.4100	0.4100	0.4078	0.3082	0.2500
Moniteau Watershed Subdistrict	-	-	-	-	-	-	-	-	-	0.3200
Callahan Watershed Subdistrict	\$ -	\$ 0.1000	\$ 0.1000	\$ 0.1000	\$ 0.0900	\$ 0.0900	\$ 0.0900	\$ 0.0900	\$ 0.0900	\$ 0.3200

Note:

(1) Missouri State Statute 137.555 allows the County to levy an additional road and bridge tax, not exceeding \$.35 on each \$100 of assessed valuation.

### Schedule of Sales Tax Rates as of January 1, 2005

Unincorporated Areas of Boone County Including McBaine, Midway, Prathers	ville, and Wilton	
State	4.225%	Permanent
County General Revenue	0.500%	Permanent
County Maintenance-Roads (Misc.)	0.500%	Sunset in 2008
County Law Enforcement Services	0.125%	Permanent
Combined Sale		
Hartsburg		
State	4.225%	Permanent
County General Revenue	0.500%	Permanent
County Maintenance-Roads (Misc.)	0.500%	Sunset in 2008
County Law Enforcement Services	0.125%	Permanent
City General Revenue	0.500%	Permanent
Combined Sale	es Tax Rates 5.850%	
Ashland and Rocheport		
State	4.225%	Permanent
County General Revenue	0.500%	Permanent
County Maintenance-Roads (Misc.)	0.500%	Sunset in 2008
County Law Enforcement Services	0.125%	Permanent
City General Revenue	1.000%	Permanent
City Capital Improvements (Misc.)	0.500%	Permanent
Combined Sale	es Tax Rates 6.850%	
Sturgeon		
State	4.225%	Permanent
County General Revenue	0.500%	Permanent
County Maintenance-Roads (Misc.)	0.500%	Sunset in 2008
County Law Enforcement Services	0.125%	Permanent
City General Revenue	1.000%	Permanent
City Transportation	0.500%	Permanent
Combined Sale	es Tax Rates 6.850%	
Centralia		
State	4.225%	Permanent
County General Revenue	0.500%	Permanent
County Maintenance-Roads (Misc.)	0.500%	Sunset in 2008
County Law Enforcement Services	0.125%	Permanent
City General Revenue	1.000%	Permanent
City Transportation	0.500%	Permanent
City Stormwater and Parks Tax	0.500%	Permanent
Combined Sale	es Tax Rates 7.350%	
Columbia		
State	4.225%	Permanent
County General Revenue	0.500%	Permanent
County Maintenance-Roads (Misc.)	0.500%	Sunset in 2008
County Law Enforcement Services	0.125%	Permanent
City General Revenue	1.000%	Permanent
City Transportation	0.500%	Permanent
City Capital Improvements (Misc.)	0.250%	Sunset in January 2006
City Stormwater and Parks	0.250%	Roll back to permanent 1/8-cent in April 200
Combined Sale	es Tax Rates 7.350%	
Hallsville and Harrisburg		
State	4.225%	Permanent
County General Revenue	0.500%	Permanent
County Maintenance-Roads	0.500%	Sunset in 2008
County Law Enforcement Services	0.125%	Permanent
	0.125%	Permanent Permanent

Source: Missouri Department of Revenue, Division of Taxation and Collection

## **Budget Terms**

**Accounting Period**-A period at the end of which, and for which, financial statements are prepared. See also Fiscal Period.

**Accounting System**-The total structure of records and procedures that identify, record, classify, and report information on the financial position and operations of a governmental entity or any of its funds.

**Accrual Basis**–A basis of accounting in which transactions are recognized at the time they are incurred, as opposed to when cash is received or spent.

**Accrue**-To record revenues when earned and to record expenditures (or expenses) as soon as they result in a liability for benefits received, even though the cash receipt or cash disbursement may not take place, in whole or part, until a later accounting period.

**Ad Valorem Tax**–A tax in proportion to value. A tax levied on the assessed value of real and personal property, also known as property tax.

**Adoption**–Formal process by which a final budget is approved by the governing body.

**Agency Fund**-A fund consisting of resources received and held by the governmental unit as an agent for others; for example, property taxes collected and held by the County on behalf of the various taxing jurisdictions within the County.

**Appropriation**–Expenditure authority approved by the governing body with specific limitations as to amount, purpose, and time.

**Assessed Valuation**–The official value placed on real estate, personal property, and utilities as a basis for levying taxes. The value is determined by applying a factor to the appraised value, depending on property classification.

**Assessment Ratio**–The ratio at which the tax rate is applied to the tax base.

**Authorized Positions**–Employee positions, which are authorized in the adopted budget, to be filled during the year.

**Available (Unreserved and Undesignated) Fund Balance**-This refers to the funds remaining from the prior year(s) which are available for appropriation and expenditure in the current year.

**Bond**–Mechanism for long-term borrowing of funds. The County uses bonds as a means of borrowing money to finance large capital projects. Lenders (purchasers of the bonds) are repaid principal and accrued interest in semiannual installments.

**Bond-- General Obligation (GO) Bond**–This type of bond is backed by the full faith, credit and taxing power of the government. Principle and interest payments are generally paid from property taxes levied specifically for this purpose.

**Bond-- Revenue Bond**-This type of bond is backed only by the revenues from a specific enterprise or project, such as a hospital or toll road.

**Budget**–A plan of financial operation including an estimate of proposed revenue and expenditures for a given period. Formal budgets constitute a legal spending limit for

local governments in Missouri. They are the means by which most government activities are controlled.

**Budget Amendment**–Legal means by which an adopted budget may be increased. The process involves the same legal steps as the original adoption of the budget.

**Budget Revision**–Authorization to reallocate existing budgetary resources between classes within a given department or to reallocate existing budgetary resources between departments.

**Budget Timetable (or Budget Calendar)**–The schedule of key dates which a government follows in the preparation and adoption of the budget.

**Budgetary Control**-The control or management of a government in accordance with the approved budget for the purpose of keeping expenditures within the limitations of available appropriations and resources.

**Budgetary Resources**-A term that includes new budgetary authority for the period plus un-obligated budgetary authority carried over from the prior period

**Capital Budget**–A one-year budget approved by the County Commission for improvements to facilities and other infrastructure. It prioritizes projects and allocates necessary resources. The Capital Budget is also known as the Fixed Assets Budget.

**Capital Improvement**–Expenditures related to the acquisition, expansion or rehabilitation of an element of the government's physical plant or infrastructure.

**Capital Improvement Program (CIP)**–A plan for capital outlay to be incurred each year over a fixed number of years to meet capital needs arising from the government's long-term needs.

#### **Capital Outlay**

(Class "9")-Fixed assets which have a value of \$250 or more and have a useful economic lifetime of more than one year; or, assets of any value if the nature of the item is such that it must be controlled for custody purposes as a fixed asset.

**Capital Project**–Major construction, acquisition, or renovation activities which add value to a government's physical assets or significantly increase their useful life. Also called capital improvements.

**Capital Project Fund**-A governmental fund used to account for the revenues and expenditures associated with acquisition, construction, or renovation of specific assets.

**CART**–County Aid Road Trust

CHAS-CH Allied Services, Inc. (lessee of Boone Hospital Center)

**Comprehensive Annual Financial Report (CAFR)**-A governmental entity's official annual report prepared and published as a matter of public record. In addition to the required financial statements, the CAFR contains introductory material, schedules to demonstrate legal compliance, and statistical tables specified by the GASB.

**Contractual Services**–Services rendered to a government by private firms, individuals, or other governmental agencies. Examples include utilities, rent, maintenance agreements, and professional consulting services.

**Cost-of living Adjustment (COLA)**–An increase in salaries to offset the adverse effect of inflation on compensation.

**CPI**–Consumer Price Index

**Current Assets**-Those assets that are available or can be made readily available to meet the cost of operations or to pay current liabilities. Examples include cash, temporary investments, and taxes receivable.

**Current Liabilities**-Liabilities payable within a relatively short period of time, usually no longer than a year.

**Debt Limit**-The maximum amount of gross or net debt that is legally permitted.

**Debt Margin**-The difference between the amount of the debt limit and the net amount of outstanding indebtedness subject to the limitation; i.e., the amount of additional debt that can be incurred by a governmental entity and still remain compliant with the debt limit.

**Debt Service**–Payments of interest and repayment of principal on borrowed money.

**Debt Service Fund**-A governmental fund used to finance and account for payment of principle and interest on tax-supported (general obligation) debt and special assessment debt.

**Department**–The basic County organizational unit, functionally unique in delivery of services.

**Distinguished Budget Presentation Awards Program**–A voluntary awards program administered by the Government Finance Officers Association to encourage governments to prepare effective budget documents.

**Employee (or Fringe) Benefits**–Contributions made by a government to meet commitments or obligations for employee fringe benefits. Included are the government's share for Social Security and the various pension, medical, dental, disability, and life insurance plans.

**Encumbrance**-A commitment of appropriated funds to purchase an item or service, though actual disbursement has not yet occurred. To encumber funds means to set aside or commit funds for a specified future expenditure.

**Enterprise Fund**-A fund established to finance and account for the acquisition, operation, and maintenance of governmental facilities and services that are entirely or predominantly self-supporting by user charges (for instance, a governmental utility).

**Expenditure**–An outlay of cash or the incurrence of a liability for the purpose of acquiring an asset, service, or settling a loss.

**Expenditure Class**–A grouping of similar expenditures. Expenditure classes and their respective Boone County line item code prefixes are fully described in the "Description of the Accounting and Budgeting Systems" section.

**Fiscal Policy**–A government's policies with respect to revenues, spending, and debt management as these relate to government services, programs, an capital investment. Fiscal policy provides and agreed-upon set of principles for the planning and programming of government budgets and their funding.

**Fiscal Period or Fiscal Year**-A twelve-month period designated as the operating year for accounting and budgeting purposes in an organization. The County's fiscal year coincides with the calendar year.

**Fixed Asset**–Assets of long-term character that are intended to continue to be held or used, such as land, buildings, machinery, furniture, and other equipment.

**Full Faith and Credit**-A pledge of the general taxing power for the payment of debt obligations. Bonds carrying such pledges are usually referred to as General Obligation Bonds.

**Full-Time Equivalent (FTE)**–A method of quantifying staffing levels. Part-time positions count as less than one FTE, where full-time is based on 2080 hours.

**Function**-A group of related activities aimed at accomplishing a major service or responsibility for which the government is responsible. (For instance, Law Enforcement or Public Health and Welfare)

**Fund**-An accounting entity for recording expenditures and revenues, comparable to a separate bank account. Funds are established to account for specific activities, subject to special limitations. The County maintains numerous funds, each required for a specific purpose. A detailed description of the County's funds is contained in the "Description of the Accounting and Budgeting System" section.

**Fund Accounting**-An accounting system organized on the basis of funds, each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund equity, revenues, and expenditures (or expenses), as appropriate.

**Fund Balance**–The excess of a fund's assets over its liabilities which is *available for appropriation.* 

**Fund Equity**–The excess of a fund's assets over its liabilities. Portions of Fund Equity may be *reserved* and are therefore not available for appropriation.

**Fund Type**-A classification of funds that are similar in purpose and character. For instance, special revenue fund type or capital project fund type.

**GAAP**–Generally Accepted Accounting Principles. Uniform minimum standards for financial accounting and recording, encompassing the conventions, rules, and procedures that define accepted accounting principles.

**GASB**-Governmental Accounting Standards Board, the authoritative standard-setting body for governmental accounting and reporting.

**GASB 34**-Refers to a particular pronouncement, statement number 34, issued by the GASB. This particular statement contains broad and sweeping changes for governmental financial reporting.

**General Fund or General Revenue Fund**-A fund used to account for all transactions of a governmental entity that are not accounted for in another fund. The General Fund is used to account for the ordinary operations of a governmental entity that financed from general taxes and revenues.

**General Obligation Bonds**-Bonds for whose payment the full faith and credit of the issuing government is pledged. Generally, such bonds must be authorized through an election process and are usually retired with property tax revenues.

**GFOA**-Government Finance Officers Association

**Goal**–A statement of broad direction, purpose or intent based on the needs of the community. A goal is general and timeless.

**Governmental Fund**-A generic classification used by the GASB to refer to all funds other than proprietary and fiduciary funds. The General Fund, special revenue funds, capital projects funds, and debt service funds are the types of funds referred to as governmental funds.

**Grant**–A contribution by a government or other organization to support a particular function or purpose.

**Infrastructure Assets**-Refers to roads, bridges, curbs, gutters, streets, drainage systems installed for the common good.

**Inter-fund Transfers**–The movement of moneys between funds of the same governmental entity.

**Intergovernmental Revenue**–Funds received from federal, state and other local government sources in the form of grants, shared revenues, and payments in lieu of taxes.

**Internal Service Charge**–The charges to user departments for internal services provided by another government agency, such as insurance, facilities maintenance, or housekeeping.

**Internal Service Fund**-A fund established to finance and account for services and/or commodities furnished by a particular department or agency to other departments and agencies within the same governmental entity. The costs of such services or commodities is covered through internal service charges or transfers from other funds.

**Levy**-(noun) The total amount of taxes or assessments imposed by a governmental entity. The property tax levy is usually expressed as a rate equivalent to one-hundredth of a dollar and it is applied against assessed value. For instance, a \$ .12 levy represents a tax of \$ .12 per \$100 of assessed valuation. (verb) To impose taxes, special assessments, or a service charges for the operation of a governmental entity.

**Line Item**-The most detailed unit of budgetary expenditures listed in the Boone County Budgets. Line items are tracked by five-digit "object codes;" the first digit represents the expenditure category. For example, in the 10100 object code for the Salaries and Wages Line Item, "1" denotes the Personal Services expenditure category. For a more detailed description, refer to the "Description of the Accounting and Budgeting Systems" section.

**Long-term Debt**-Debt with a maturity of more than one year after the date of issuance.

**Modified Accrual Basis of Accounting**-The basis of accounting that is required for governmental entities. Under this basis of accounting, revenues are recognized in the period in which they become available and measurable, and expenditures are recognized at the time a liability is incurred in accordance with appropriation authority.

**MODOT**–Missouri Department of Transportation

**Non-expendable Trust Fund**-A fund for which the principle (and sometimes the investment earnings as well) may not be expended.

**Object**-As used in expenditure classification, this term applies to the article purchased or the service obtained. Examples are personal services, supplies, training, or contractual services.

**Object Classification**-A grouping of expenditures on the basis of goods or services purchased, for example, personal services, supplies, training, or contractual services.

**Operating Budget**-A budget that applies to all outlays other than capital outlays.

**Other Financing Sources**-An operating statement classification in which financial inflows other than revenues are reported, for example, proceeds of long-term debt or operating transfers-in.

**Other Financing Uses**-An operating statement classification in which financial outflows other than expenditures are reported, for example, operating transfers-out.

**Performance Measures**–A quantitative means of assessing the efficiency and effectiveness of government services.

**Personal Services**–Expenditures for salaries, wages, and fringe benefits of a government's employees.

**Prior-Year Encumbrances**-Obligations from a previous fiscal year in the form of purchase orders or contract commitments which are chargeable to an appropriation, and for which a part of the appropriation is reserved. They cease to be encumbrances when the obligations are paid or otherwise terminated.

**Property Taxes**-Taxes levied by a legislative body against agricultural, commercial, residential, or personal property pursuant to law and in proportion to the assessed valuation of such property. See Ad Valorem.

**Proprietary Funds**-Sometimes referred to as a business-like fund. Examples include internal service funds and enterprise funds.

**Publication**–A legal step toward formal budget adoption. The public must be notified of budget proposals via local print media.

**RSMo**–Revised Statutes of Missouri

**Reserves**–That portion of Fund Equity which has been set aside for a specific purpose and is *not available for appropriation*. Boone County establishes reserves for things

such as prior year encumbrances and cumulative unspent Use Tax Revenues which may need to be repaid upon final disposition of court proceedings.

**Reserve for Encumbrances**-A segregation of a portion of fund equity in the amount of encumbrances outstanding. See also Reserves.

**Resources**–Total amounts available for appropriation including estimated revenues, fund transfers, and beginning balances.

**Revenue**-A source of income to finance government operations.

**Revenue Bonds**-Bonds that are not backed by the full faith and credit of a governmental entity; instead, the principle and interest payments for such bonds is paid from the revenue generated from the acquisition or construction of the asset for which the bonds were issued.

**Revenue Class**–A grouping of similar revenues. Revenue classes used in Boone County budget system are fully described in the "Description of the Accounting and Budgeting Systems" section.

**Short-term Debt**-Debt with a maturity of one year or less after the date of issuance. For instance, see Tax Anticipation Notes.

**Source of Revenue**–Revenues are classified according to their source or point of origin.

**Special Assessment**-A compulsory levy made against certain properties to recover part or all of the cost of a specific improvement.

**Special Assessment Debt or Bonds**-Bonds that are to be retired from the proceeds of one or more Special Assessments.

**Special Obligation Bond**-Bonds that are not backed by the full faith and credit of the governmental entity. Instead, the principle and interest are paid from annual appropriations.

**Special Revenue Fund**-A fund used to account for revenues from specific taxes or other earmarked revenue sources that by law (or local policy) are designated to finance particular functions or activities of government.

**Statute**-A written law enacted by a duly organized and constituted legislative body.

**Supplemental Appropriation**–An additional appropriation made by the governing body after the budget year has started.

**Tax Anticipation Notes**-Notes (borrowing) issued in anticipation of collection of taxes, usually retirable only from tax collections, and frequently only from the proceeds of the tax levy whose collection they anticipate.

**Tax Ceiling**–Also referred to as the Tax Lid. Missouri laws limit the amount of property tax that may be levied for specific government functions.

**Tax Levy**–The resultant product when the tax rate per one hundred dollars is multiplied by the tax base. See also Levy.

**Tax Rate**-The amount of tax stated in terms of a unity of the tax base.

**Tax Year**-The calendar year in which ad valorem taxes are levied to finance the ending calendar year budget. For example, taxes levied in 1998 are due and payable on or before December 31, 1998 and are available for financing the budget year also ending December 31, 1998.

**Taxes**-Compulsory charges levied by a governmental unit for the purpose of financing services performed for the common benefit of citizens. (Note: the term does not refer to specific charges made against a person or property for specific benefits, such as special assessments nor does it refer to charges for services such as for utilities.)

**Transfers In/Out**–Amounts transferred from one fund to another to assist in financing the services for the recipient fund.

**Trust Fund**-A fund consisting of resources received and held by the governmental entity as a trustee, to be expended or invested in accordance with the terms and conditions of the trust.

**Unencumbered Balance**-The amount of an appropriation that is neither expended nor encumbered. It is the amount of money that is still available for future purposes.

**Unreserved (and Undesignated) Fund Balance**-The portion of a fund's balance that is not restricted for a specific purpose and is available for general appropriation.

